# Ewan Ferlie

## List of Publications by Year
## in descending order

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|---|---|---|---|
| 147 papers | 10,224 citations | 61945<br>43 h-index | 46771<br>89 g-index |
| 158 all docs | 158 docs citations | 158 times ranked | 7474 citing authors |

| # | Article | IF | Citations |
|---|---------|----|-----------|
| 1 | Improving the Quality of Health Care in the United Kingdom and the United States: A Framework for Change. Milbank Quarterly, 2001, 79, 281-315. | 2.1 | 1,001 |
| 2 | The Nonspread of Innovations: the Mediating Role of Professionals. Academy of Management Journal, 2005, 48, 117-134. | 4.3 | 765 |
| 3 | Towards systematic reviews that inform health care management and policy-making. Journal of Health Services Research and Policy, 2005, 10, 35-48. | 0.8 | 461 |
| 4 | The steering of higher education systems: a public management perspective. Higher Education, 2008, 56, 325-348. | 2.8 | 393 |
| 5 | Process Transformation: Limitations to Radical Organizational Change within Public Service Organizations. Organization Studies, 2004, 25, 1389-1412. | 3.8 | 276 |
| 6 | Interlocking Interactions, the Diffusion of Innovations in Health Care. Human Relations, 2002, 55, 1429-1449. | 3.8 | 263 |
| 7 | HYBRID MANAGERâ€"PROFESSIONALS' IDENTITY WORK: THE MAINTENANCE AND HYBRIDIZATION OF MEDICAL PROFESSIONALISM IN MANAGERIAL CONTEXTS. Public Administration, 2015, 93, 412-432. | 2.3 | 248 |
| 8 | An open letter to<i>The BMJ</i>editors on qualitative research. BMJ, The, 2016, 352, i563. | 3.0 | 234 |
| 9 | UNDERSTANDING HYBRIDITY IN PUBLIC ORGANIZATIONS. Public Administration, 2015, 93, 273-289. | 2.3 | 217 |
| 10 | Improving the effectiveness of multidisciplinary team meetings for patients with chronic diseases: a prospective observational study. Health Services and Delivery Research, 2014, 2, 1-172. | 1.4 | 212 |
| 11 | PUBLIC POLICY NETWORKS AND â€˜WICKED PROBLEMSâ€™: A NASCENT SOLUTION?. Public Administration, 2011, 89, 307-324. | 2.3 | 207 |
| 12 | No Magic Targets! Changing Clinical Practice To Become More Evidence Based. Health Care Management Review, 2002, 27, 35-47. | 0.6 | 196 |
| 13 | Changing Public Service Organizations: Current Perspectives and Future Prospects. British Journal of Management, 2003, 14, S1-S14. | 3.3 | 169 |
| 14 | Nobody in charge: Distributed change agency in healthcare. Human Relations, 2007, 60, 1065-1090. | 3.8 | 161 |
| 15 | A study of relationship between job stress, quality of working life and turnover intention among hospital employees. Health Services Management Research, 2011, 24, 170-181. | 1.0 | 138 |
| 16 | Distributed leadership patterns and service improvement: Evidence and argument from English healthcare. Leadership Quarterly, 2013, 24, 227-239. | 3.6 | 137 |
| 17 | Knowledge mobilisation in healthcare: A critical review of health sector and generic management literature. Social Science and Medicine, 2012, 74, 1297-1304. | 1.8 | 128 |
| 18 | A study of the relationship between job satisfaction, organizational commitment and turnover intention among hospital employees. Health Services Management Research, 2008, 21, 211-227. | 1.0 | 123 |

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|---|---------|-----|-----------|
| 19 | Shaping strategic change â€•The case of the NHS in the 1980s. Public Money and Management, 1992, 12, 27-31. | 1.2 | 122 |
| 20 | Achieving clinical behaviour change: a case of becoming indeterminate. Social Science and Medicine, 1998, 47, 1729-1738. | 1.8 | 121 |
| 21 | Playing tick-box games: Interrelating defences in professional appraisal. Human Relations, 2007, 60, 1361-1385. | 3.8 | 118 |
| 22 | Networks, Organizational Learning and Knowledge Management: NHS Cancer Networks. Public Money and Management, 2006, 26, 87-94. | 1.2 | 115 |
| 23 | Professionals: Back to the Future?. Human Relations, 2000, 53, 713-739. | 3.8 | 113 |
| 24 | Getting Evidence into Clinical Practice: An Organisational Behaviour Perspective. Journal of Health Services Research and Policy, 2000, 5, 96-102. | 0.8 | 106 |
| 25 | Applying Strategic Management Theories in Public Sector Organizations: Developing a typology. Public Management Review, 2016, 18, 1-19. | 3.4 | 101 |
| 26 | The Distortion of a Managerial Technique? The Case of Clinical Networks in UK Health Care. British Journal of Management, 2007, 18, 93-105. | 3.3 | 86 |
| 27 | Strategic Management in Public Services Organizations. , 0, , . | | 84 |
| 28 | No magic targets! Changing clinical practice to become more evidence based. Health Care Management Review, 2010, 35, 2-12. | 0.6 | 81 |
| 29 | THE DETERMINANTS OF RESEARCH GROUP PERFORMANCE: TOWARDS MODE 2?*. Journal of Management Studies, 2002, 39, 747-774. | 6.0 | 77 |
| 30 | Organizational Transformation and Top-Down Change: The Case of the NHS. British Journal of Management, 1996, 7, 1-16. | 3.3 | 76 |
| 31 | CONTRACTING IN THEORY AND IN PRACTICE: SOME EVIDENCE FROM THE NHS. Public Administration, 1996, 74, 49-66. | 2.3 | 76 |
| 32 | Innovation in healthcare: how does credible evidence influence professionals?. Health and Social Care in the Community, 2003, 11, 219-228. | 0.7 | 74 |
| 33 | UNDERSTANDING CHANGE IN THE NHS. Public Administration, 1988, 66, 297-317. | 2.3 | 73 |
| 34 | Understanding Change and Innovation in Healthcare Settings: Reconceptualizing the Active Role of Context. Journal of Change Management, 2008, 8, 213-231. | 2.3 | 72 |
| 35 | A new mode of organizing in health care? Governmentality and managed networks in cancer services in England. Social Science and Medicine, 2012, 74, 340-347. | 1.8 | 70 |
| 36 | The creation and evolution of quasi markets in the public sector: A problem for strategic management. Strategic Management Journal, 1992, 13, 79-97. | 4.7 | 66 |

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| 37 | Resisting hybridisation between modes of clinical risk management: Contradiction, contest, and the production of intractable conflict. Accounting, Organizations and Society, 2013, 38, 30-49. | 1.4 | 62 |
| 38 | THE NATURE AND TRANSFORMATION OF CORPORATE HEADQUARTERS: A REVIEW OF RECENT LITERATURE AND A RESEARCH AGENDA. Journal of Management Studies, 1996, 33, 495-523. | 6.0 | 52 |
| 39 | Theorizing Contemporary Public Management: International and Comparative Perspectives. British Journal of Management, 2013, 24, S1. | 3.3 | 52 |
| 40 | The Silent Politics of Temporal Work: A Case Study of a Management Consultancy Project to Redesign Public Health Care. Organization Studies, 2018, 39, 1007-1030. | 3.8 | 52 |
| 41 | Developing a Public Interest School of Management. British Journal of Management, 2010, 21, s60. | 3.3 | 51 |
| 42 | A theoretical framework for studying the co-creation of innovative solutions and public value. Policy and Politics, 2021, 49, 189-209. | 1.4 | 49 |
| 43 | The Governance of Higher Education Systems: A Public Management Perspective. Higher Education Dynamics, 2009, , 1-19. | 0.1 | 48 |
| 44 | Bringing Anglo-Governmentality into Public Management Scholarship: The Case of Evidence-based Medicine in UK Health Care: Table 1. Journal of Public Administration Research and Theory, 2014, 24, 59-83. | 2.2 | 46 |
| 45 | CHANGING DEVELOPMENTS IN NPM. International Journal of Public Administration, 2002, 25, 1459-1469. | 1.4 | 45 |
| 46 | Understanding power relationships in health care networks. Journal of Health Organization and Management, 2007, 21, 393-405. | 0.6 | 45 |
| 47 | Studying governance within the British public sector and without. Public Management Review, 2006, 8, 415-431. | 3.4 | 43 |
| 48 | The Creation and Evolution of Quasi Markets in the Public Sector: early evidence from the National Health Service. Policy and Politics, 1994, 22, 105-112. | 1.4 | 41 |
| 49 | Comparison of governance approaches for the control of antimicrobial resistance: Analysis of three European countries. Antimicrobial Resistance and Infection Control, 2018, 7, 28. | 1.5 | 38 |
| 50 | Leadership development in Higher Education: A literature review and implications for programme redesign. Higher Education Quarterly, 2019, 73, 218-234. | 1.8 | 38 |
| 51 | The international spread of Academic Health Science Centres: A scoping review and the case of policy transfer to England. Health Policy, 2014, 117, 382-391. | 1.4 | 37 |
| 52 | The appropriation of new organizational forms within networks of practice: Founder and founder-related ideological power. Human Relations, 2007, 60, 745-767. | 3.8 | 36 |
| 53 | A Call for University-Based Business Schools to â€œLower Their Walls:â€•Collaborating With Other Academic Departments in Pursuit of Social Value. Academy of Management Learning and Education, 2016, 15, 742-755. | 1.6 | 36 |
| 54 | Large-Scale Organizational and Managerial Change in Health Care: A Review of the Literature. Journal of Health Services Research and Policy, 1997, 2, 180-189. | 0.8 | 34 |

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| 55 | "Staying native" coproduction in mental health services research. International Journal of Public Sector Management, 2010, 23, 567-577. | 1.2 | 33 |
| 56 | CORPORATE GOVERNANCE AND THE PUBLIC SECTOR: SOME ISSUES AND EVIDENCE FROM THE NHS. Public Administration, 1995, 73, 375-392. | 2.3 | 32 |
| 57 | Increasing Capacity for Innovation in Bureaucratic Primary Care Organizations: A Whole System Participatory Action Research Project. Annals of Family Medicine, 2005, 3, 312-317. | 0.9 | 30 |
| 58 | Using complexity theory to analyse the organisational response to resurgent tuberculosis across London. Social Science and Medicine, 2013, 93, 229-237. | 1.8 | 29 |
| 59 | Analysing process in healthcare: the methodological and theoretical challenges. Policy and Politics, 2003, 31, 185-193. | 1.4 | 28 |
| 60 | The institutional shaping of global megaprojects: The case of the Lyon-Turin high-speed railway. International Journal of Project Management, 2021, 39, 658-671. | 2.7 | 28 |
| 61 | Investigating infection management and antimicrobial stewardship in surgery: a qualitative study from India and South Africa. Clinical Microbiology and Infection, 2021, 27, 1455-1464. | 2.8 | 26 |
| 62 | "Going to market" Changing patterns in the organisation and character of process research. Scandinavian Journal of Management, 1997, 13, 367-387. | 1.0 | 24 |
| 63 | RENEWING POLICY TO SUPPORT EVIDENCE-BASED HEALTH CARE. Public Administration, 2009, 87, 837-852. | 2.3 | 24 |
| 64 | Knowledge leadership: Mobilizing management research by becoming the knowledge object. Human Relations, 2016, 69, 1563-1585. | 3.8 | 23 |
| 65 | Evidence-Based Health Care and the Implementation Gap. , 2005, , 28-47. | | 23 |
| 66 | Calman-Hine reassessed: a survey of cancer network development in England, 1999-2000. Journal of Evaluation in Clinical Practice, 2002, 8, 303-311. | 0.9 | 22 |
| 67 | Novel mode of knowledge production? Producers and consumers in health services research. Journal of Health Services Research and Policy, 2003, 8, 51-57. | 0.8 | 22 |
| 68 | Knowledge mobilization in healthcare organizations: a view from the resource-based view of the firm. International Journal of Health Policy and Management, 2015, 4, 127-130. | 0.5 | 20 |
| 69 | THE POLITICAL ECONOMY OF MANAGEMENT KNOWLEDGE: MANAGEMENT TEXTS IN ENGLISH HEALTHCARE ORGANIZATIONS. Public Administration, 2016, 94, 185-203. | 2.3 | 20 |
| 70 | Strategic management as an enabler of co-creation in public services. Policy and Politics, 2021, 49, 287-304. | 1.4 | 20 |
| 71 | Journeying from Hippocrates with Bergson and Deleuze. Organization Studies, 2003, 24, 47-68. | 3.8 | 19 |
| 72 | Strengthening strategic management approaches to address antimicrobial resistance in global human health: a scoping review. BMJ Global Health, 2019, 4, e001730. | 2.0 | 19 |

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| 73 | United Kingdom from Bureau Professionalism to New Public Management?. Higher Education Dynamics, 2009, , 177-195. | 0.1 | 19 |
| 74 | Evidence into Practice? An exploratory analysis of the interpretation of evidence. , 1999, , 189-206. | | 18 |
| 75 | Public management â€˜reformâ€™ narratives and the changing organisation of primary care. London Journal of Primary Care, 2010, 3, 76-80. | 0.9 | 17 |
| 76 | Complex Organisationsand Contemporary Public Sector Organisations. International Public Management Journal, 2007, 10, 153-165. | 1.2 | 16 |
| 77 | Strategic Management in Public Organizations: Profiling the Public Entrepreneur as Strategist. American Review of Public Administration, 2020, 50, 360-374. | 1.5 | 16 |
| 78 | Explaining the Policy Process Underpinning Public Sector Reform: The Role of Ideas, Institutions, and Timing. Perspectives on Public Management and Governance, 2018, 1, 87-101. | 1.0 | 15 |
| 79 | Developing Absorptive Capacity Theory for Public Service Organizations: Emerging UK Empirical Evidence. British Journal of Management, 2020, 31, 344-364. | 3.3 | 15 |
| 80 | Corporate governance in the post 1990 NHS: The role of the board. Public Money and Management, 1996, 16, 15-21. | 1.2 | 14 |
| 81 | From 'Market Umpires' yo 'Relationship Managers'? The future of the NHS regional offices in a time of transition. Public Management Review, 2002, 4, 3-22. | 3.4 | 14 |
| 82 | An integrated care programme in London: qualitative evaluation. Journal of Integrated Care, 2018, 26, 296-308. | 0.2 | 13 |
| 83 | Concluding discussion: key themes in the (possible) move to co-production and co-creation in public management. Policy and Politics, 2021, 49, 305-317. | 1.4 | 13 |
| 84 | Patterns of Strategic Change in Health Care: District Health Authorities Respond to AIDS*. British Journal of Management, 1992, 3, 21-37. | 3.3 | 12 |
| 85 | Evidence based primary care? A multi-tier, multiple stakeholder perspective from Chile. International Journal of Health Planning and Management, 2001, 16, 47-60. | 0.7 | 12 |
| 86 | â€˜Medicineâ€™s Next Goldmine?â€™ The Implications of New Genetic Health Technologies for the Health Service. Medicine, Health Care and Philosophy, 2006, 9, 33-41. | 0.9 | 12 |
| 87 | NHS top managers, knowledge exchange and leadership: the early development of Academic Health Science Networks â€“ a mixed-methods study. Health Services and Delivery Research, 2017, 5, 1-204. | 1.4 | 12 |
| 88 | The Myth of Generic Practice: Specialisation in Social Work. Journal of Social Policy, 1988, 17, 1-22. | 0.8 | 11 |
| 89 | Introducing Choice in the Public Services: Some Supply-Side Issues. Public Money and Management, 2006, 26, 63-72. | 1.2 | 11 |
| 90 | How Trustworthiness is Assessed in Health Care: A Sensemaking Perspective. Journal of Change Management, 2013, 13, 159-178. | 2.3 | 11 |

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| 91 | Exploring 30 years of UK public services management reform â€" the case of health care. International Journal of Public Sector Management, 2017, 30, 615-625. | 1.2 | 11 |
| 92 | Efficiency Promoting Innovation in Social Care: Social Services Departments and the Elderly. Policy and Politics, 1982, 10, 181-203. | 1.4 | 10 |
| 93 | Models of innovation in the social care of the elderlyâˆ'. Local Government Studies, 1984, 10, 67-82. | 1.6 | 10 |
| 94 | Community-oriented integrated care and health promotion â€" views from the street. London Journal of Primary Care, 2015, 7, 83-88. | 0.9 | 10 |
| 95 | Biopolitics, space and hospital reconfiguration. Social Science and Medicine, 2019, 230, 111-121. | 1.8 | 10 |
| 96 | Conclusion: From Evidence to Actionable Knowledge?. , 2005, , 182-197. | | 10 |
| 97 | Quasi Strategy: Strategic Management in the Contemporary Public Sector. , 2006, , 279-298. | | 10 |
| 98 | Managing Strategic Service Change in the NHS. Health Services Management Research, 1989, 2, 20-31. | 1.0 | 9 |
| 99 | The strange resilience of new public management: the case of medical research in the UKâ€™s national health service. Public Management Review, 2019, 21, 537-558. | 3.4 | 9 |
| 100 | Exploring Strategy-Making in â€˜Non-New Public Managementâ€™ Public Services Settings: The Case of European Union Agencies. Administrative Sciences, 2019, 9, 23. | 1.5 | 9 |
| 101 | Retrenchment and Rationality in the Personal Social Services. Policy and Politics, 1981, 9, 311-330. | 1.4 | 8 |
| 102 | Professional Collaboration in Services for Mentally Handicapped People. Journal of Social Policy, 1984, 13, 185-202. | 0.8 | 8 |
| 103 | Coping With Change in the NHS: A Frontline District's Response to AIDS. Journal of Social Policy, 1990, 19, 191-220. | 0.8 | 8 |
| 104 | Enacting evidence into clinical practice: the case of coronary heart disease. Public Money and Management, 2009, 29, 307-312. | 1.2 | 8 |
| 105 | Studying Complex Organizations in Health Care. , 2005, , 8-27. | | 8 |
| 106 | The leadership role of the new health authorities: An agenda for research and development. Public Money and Management, 1991, 11, 39-43. | 1.2 | 7 |
| 107 | Increasing Top Management Turnover: Is it True and Does it Matter?. Journal of Health Services Research and Policy, 1997, 2, 1-2. | 0.8 | 7 |
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| 109 | Exploring new organisational forms in English higher education: a think piece. Higher Education, 2019, 77, 229-245. | 2.8 | 7 |
| 110 | Planning for Alternative Futures in the NHS. Health Services Management Research, 1988, 1, 4-18. | 1.0 | 6 |
| 111 | The governance of pluralist health care systems: An initial review and typology. Health Services Management Research, 2017, 30, 61-71. | 1.0 | 6 |
| 112 | A qualitative evaluation of public sector organizations: Assessing organizational performance in healthcare. , 2006, , 55-74. | | 5 |
| 113 | Strategic Management in Public Services Organizations: Developing a European Perspective. , 2018, , 101-119. | | 5 |
| 114 | The European public sectors in the age of managerialism. Politics, 2018, 38, 480-499. | 3.0 | 5 |
| 115 | Patterns of Efficiency Improving Innovation: Social Care and the Elderly. Policy and Politics, 1984, 12, 281-295. | 1.4 | 4 |
| 116 | The Professionalization of Medical Management? The Slow and Chequered Case of UK Health Care. , 2018, , 275-292. | | 4 |
| 117 | On Building the New Managerialist State. British Journal of Management, 2003, 14, S85-S87. | 3.3 | 3 |
| 118 | On Building the New Managerialist State. British Journal of Management, 2004, 15, 1-8. | 3.3 | 3 |
| 119 | The Creation and Survival of an Academic Health Science Organization: Counter-Colonization Through a New Organizational Form?. SSRN Electronic Journal, 2013, , . | 0.4 | 3 |
| 120 | Commentary on text of interview with Professor Lord Ara Darzi: â€˜Desirable? Yes; but is it achievable?â€™. London Journal of Primary Care, 2015, 7, 2-5. | 0.9 | 3 |
| 121 | Personalisation - An Emergent Institutional Logic in Healthcare? Comment on "(Re) Making the Procrustean Bed? Standardization and Customization as Competing Logics in Healthcare". International Journal of Health Policy and Management, 2018, 7, 92-95. | 0.5 | 3 |
| 122 | Understanding professional stratification and hybridisation in the medical profession: exploratory evidence from Brazilian federal university hospitals. Revista De Administracao Publica, 2021, 55, 1034-1076. | 0.3 | 3 |
| 123 | Management by Contract: Rhetoric and Reality in the NHS. Management Research Review, 1994, 17, 32-34. | 0.8 | 2 |
| 124 | Knowledge to Action? The Implications for Policy and Practice of Research on Innovation Processes. , 2008, , 180-193. | | 2 |
| 125 | Research Design: â€˜Upscalingâ€™ Qualitative Research. , 2005, , 48-78. | | 2 |
| 126 | Professionals in Public Service Organizations. , 2007, , . | | 2 |

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| 127 | The NHS responds to HIV/AIDS. , 1993, , 203-223. | | 2 |
| 128 | AHSCs as Health Policy Transfer: Some Emergent Evidence From Australia Comment on "Academic Health Science Centres as Vehicles for Knowledge Mobilisation in Australia? A Qualitative Study". International Journal of Health Policy and Management, 2022, , . | 0.5 | 2 |
| 129 | The Creation and Evolution of the New Health Authorities: The Challenge of Purchasing. Health Services Management Research, 1994, 7, 120-130. | 1.0 | 1 |
| 130 | An organisational behaviour perspective: current issues in the organisation, management and politics of primary care. London Journal of Primary Care, 2008, 1, 48-49. | 0.9 | 1 |
| 131 | The organizational context and use of routine data for cancer service management. Public Money and Management, 2009, 29, 153-160. | 1.2 | 1 |
| 132 | Introducing Market-Like Mechanisms in the Public Sector: The Case of the National Health Service. , 1993, , 235-256. | | 1 |
| 133 | Organisational Networks â€" Can They Deliver Improvements in Health Care?. , 2012, , 91-108. | | 1 |
| 134 | Affective Mobilization in Major Institutional Change: Creating an Academic Health Science Centre. Proceedings - Academy of Management, 2015, 2015, 12583. | 0.0 | 1 |
| 135 | Business Schools Inside the Academy. , 2014, , 221-247. | | 1 |
| 136 | Strategic Management in the Healthcare Sector: The Debate About the Resource-Based View Flourishes in Response to Recent Commentaries. International Journal of Health Policy and Management, 2016, 5, 145-146. | 0.5 | 1 |
| 137 | Adopting management philosophies: management gurus, public organizations, and the Economies of Worth. Public Management Review, 2023, 25, 1309-1332. | 3.4 | 1 |
| 138 | Pointers: Police; Housing; Nationalised Industries; Industrial Policy; NHS. Chartered Institute of Public Finance and Accountancy Public Money, 1984, 4, 5-9. | 0.2 | 0 |
| 139 | Audit Commission, Managing Social Services for the Elderly More Effectively, HMSO, London, 1985, 81 pp., Â£4.85, ISBN 0 11 7012785.. Ageing and Society, 1986, 6, 253-254. | 1.2 | 0 |
| 140 | A New Mode of Organizing in Health Care? UK Cancer Services and Governmentality. Journal of Healthcare Management, 2011, 56, 283-284. | 0.4 | 0 |
| 141 | MANAGING MODERNITY: BEYOND BUREAUCRACY - edited by S. Clegg, M. Harris and H. Hopfl. Public Administration, 2012, 90, 548-550. | 2.3 | 0 |
| 142 | The Pluralisation of the UK Health Policy Process?. Organizational Behaviour in Health Care, 2021, , 25-47. | 0.4 | 0 |
| 143 | Knowledge in Action. , 2005, , 155-181. | | 0 |
| 144 | Knowledge leadership: The (non-)mobilization of management knowledge in health care organizations. Proceedings - Academy of Management, 2014, 2014, 15601. | 0.0 | 0 |

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| 145 | Public Service Organizations: Social Networks and Social Capital. , 1999, , 284-297. | | 0 |
| 146 | Knowledge Leadership: Mobilising Management Research by Becoming the Knowledge Object. SSRN Electronic Journal, 0, , . | 0.4 | 0 |
| 147 | Impact of entrepreneurship training on clinician engagement in innovation creation: an evaluation of the Johns Hopkins Hexcite programme. BMJ Leader, 2022, 6, leader-2019-000197. | 0.8 | 0 |