Martin P Charns

List of Publications by Year in descending order

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60 2,854 24 52 g-index

62 62 62 62 3595

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all docs docs citations times ranked citing authors

| # | Article | IF | Citations |
|----|--|-----|-----------|
| 1 | The sustainability of new programs and innovations: a review of the empirical literature and recommendations for future research. Implementation Science, 2012, 7, 17. | 2.5 | 856 |
| 2 | Transformational change in health care systems. Health Care Management Review, 2007, 32, 309-320. | 0.6 | 356 |
| 3 | Top manager and network effects on the adoption of innovative management practices: a study of TQM in a public hospital system. Strategic Management Journal, 2001, 22, 935-951. | 4.7 | 257 |
| 4 | Institutionalizing evidence-based practice: an organizational case study using a model of strategic change. Implementation Science, 2009, 4, 78. | 2.5 | 106 |
| 5 | Best Practices for Managing Surgical Services: The Role of Coordination. Health Care Management Review, 1997, 22, 72-81. | 0.6 | 87 |
| 6 | Leadership for Evidenceâ€Based Practice: Strategic and Functional Behaviors for Institutionalizing EBP. Worldviews on Evidence-Based Nursing, 2014, 11, 219-226. | 1.2 | 85 |
| 7 | Transforming the Veterans Affairs to a Whole Health System of Care. Medical Care, 2020, 58, 295-300. | 1.1 | 77 |
| 8 | Implementing Quality Improvement in Hospitals: The Role of Leadership and Culture. American Journal of Medical Quality, 1999, 14, 64-69. | 0.2 | 68 |
| 9 | Improving quality of care through routine, successful implementation of evidence-based practice at the bedside: an organizational case study protocol using the Pettigrew and Whipp model of strategic change. Implementation Science, 2007, 2, 3. | 2.5 | 64 |
| 10 | What roles do middle managers play in implementation of innovative practices?. Health Care Management Review, 2017, 42, 14-27. | 0.6 | 63 |
| 11 | Screening for mild traumatic brain injury in OEF-OIF deployed US military: An empirical assessment of VHA's experience. Brain Injury, 2013, 27, 125-134. | 0.6 | 54 |
| 12 | The Relationship Between Provider Coordination and Diabetes-Related Foot Outcomes. Diabetes Care, 2003, 26, 3042-3047. | 4.3 | 48 |
| 13 | Health Care Coordination Theoretical Frameworks: a Systematic Scoping Review to Increase Their Understanding and Use in Practice. Journal of General Internal Medicine, 2019, 34, 90-98. | 1.3 | 48 |
| 14 | What Works in Readmissions Reduction. Medical Care, 2016, 54, 600-607. | 1.1 | 44 |
| 15 | Provider and Staff Feedback on Screening for Social and Behavioral Determinants of Health for Pediatric Patients. Journal of the American Board of Family Medicine, 2019, 32, 297-306. | 0.8 | 44 |
| 16 | Three Dilemmas of Academic Medical Centers. Journal of Applied Behavioral Science, The, 1978, 14, 284-304. | 2.0 | 34 |
| 17 | Clinical Service Lines in Integrated Delivery Systems: An Initial Framework and Exploration. Journal of Healthcare Management, 2001, 46, 261-276. | 0.4 | 31 |
| 18 | Personal, organizational and managerial factors related to nurse-physician collaboration. Nursing Administration Quarterly, 1983, 8, 8-18. | 0.9 | 30 |

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|----|--|-----|-----------|
| 19 | The role of organizational structure in readiness for change: A conceptual integration. Health Services Management Research, 2017, 30, 34-46. | 1.0 | 30 |
| 20 | Factors affecting the use of patient survey data for quality improvement in the Veterans Health Administration. BMC Health Services Research, 2011, 11, 334. | 0.9 | 29 |
| 21 | Between and within-site variation in qualitative implementation research. Implementation Science, 2013, 8, 4. | 2.5 | 26 |
| 22 | Multilevel Interventions: Measurement and Measures. Journal of the National Cancer Institute Monographs, 2012, 2012, 67-77. | 0.9 | 25 |
| 23 | Organizational predictors of coordination in inpatient medicine. Health Care Management Review, 2014, 39, 279-292. | 0.6 | 25 |
| 24 | The Effects of Organization on Medical Utilization: An Analysis of Service Line Organization. Medical Care, 2004, 42, 28-37. | 1.1 | 24 |
| 25 | Diabetes-Related Foot Care at 10 Veterans Affairs Medical Centers: Must Do's Associated with Successful Microsystems. Joint Commission Journal on Quality and Patient Safety, 2006, 32, 206-213. | 0.4 | 24 |
| 26 | Mental Health Provider Perspectives Regarding Integrated Medical Care for Patients with Serious Mental Illness. Administration and Policy in Mental Health and Mental Health Services Research, 2012, 39, 448-457. | 1.2 | 23 |
| 27 | Organizational Coordination and Patient Experiences of Specialty Care Integration. Journal of General Internal Medicine, 2019, 34, 30-36. | 1.3 | 21 |
| 28 | Financial Incentives and Accountability for Integrated Medical Care in Department of Veterans Affairs Mental Health Programs. Psychiatric Services, 2010, 61, 38-44. | 1.1 | 19 |
| 29 | Impact of Workplace Climate on Burnout Among Critical Care Nurses in the Veterans Health Administration. American Journal of Critical Care, 2020, 29, 380-389. | 0.8 | 19 |
| 30 | Building Systemwide Improvement Capability. Quality Management in Health Care, 2016, 25, 92-101. | 0.4 | 18 |
| 31 | The Role of Organizational Factors in the Provision of Comprehensive Women's Health in the Veterans Health Administration. Women's Health Issues, 2016, 26, 648-655. | 0.9 | 17 |
| 32 | Quality Improvement in the US Veterans Health Administration. International Journal for Quality in Health Care, 1997, 9, 183-188. | 0.9 | 16 |
| 33 | Concordance of clinician judgment of mild traumatic brain injury history with a diagnostic standard. Journal of Rehabilitation Research and Development, 2014, 51, 363-376. | 1.6 | 15 |
| 34 | Initial Results from the Survey of Organizational Research Climates (SOuRCe) in the U.S. Department of Veterans Affairs Healthcare System. PLoS ONE, 2016, 11, e0151571. | 1.1 | 14 |
| 35 | Change in geographic access to community health centers after Health Center Program expansion. Health Services Research, 2019, 54, 860-869. | 1.0 | 13 |
| 36 | Team Process Variation Across Diabetes Quality of Care Trajectories. Medical Care Research and Review, 2016, 73, 565-589. | 1.0 | 12 |

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|----|---|-----|-----------|
| 37 | The Task Field Model Of Organization Analysis and Design. Human Relations, 1981, 34, 743-762. | 3.8 | 11 |
| 38 | Facilitators and barriers to the Lean Enterprise Transformation program at the Veterans Health Administration. Health Care Management Review, 2021, 46, 308-318. | 0.6 | 11 |
| 39 | Incorporating Theory into Practice: Reconceptualizing Exemplary Care Coordination Initiatives from the US Veterans Health Delivery System. Journal of General Internal Medicine, 2019, 34, 24-29. | 1.3 | 10 |
| 40 | Lean Enterprise Transformation in VA: a national evaluation framework and study protocol. BMC Health Services Research, 2019, 19, 98. | 0.9 | 10 |
| 41 | Breaking the Tradition Barrier. Health Care Management Review, 1976, 1, 55-68. | 0.6 | 9 |
| 42 | From Profession-Based Leadership to Service Line Management in the Veterans Health Administration. Medical Care, 2003, 41, 1013-1023. | 1.1 | 9 |
| 43 | Survey-Assessed Quality and Organizational Factors Related to Quality in Pursuing Perfection Hospitals. Quality Management in Health Care, 2010, 19, 349-363. | 0.4 | 9 |
| 44 | Patient and organizational factors related to education and support use by Veterans with Parkinson's disease. Movement Disorders, 2009, 24, 1916-1924. | 2.2 | 8 |
| 45 | Provider Integration and Local Market Conditions: A Contingency Theory Perspective. Health Care Management Review, 2001, 26, 73-79. | 0.6 | 8 |
| 46 | Identifying Risks and Opportunities in Outpatient Surgical Patient Safety: A Qualitative Analysis of Veterans Health Administration Staff Perceptions. Journal of Patient Safety, 2021, 17, e177-e185. | 0.7 | 5 |
| 47 | Effective provider-patient communication of a rare disease diagnosis: A qualitative study of people diagnosed with schwannomatosis. Patient Education and Counseling, 2021, 104, 808-814. | 1.0 | 5 |
| 48 | Decisive Bearing of Organizational Dynamics on the Application and Success of Hospital-Based Cardiac Rehabilitation. Mayo Clinic Proceedings, 2016, 91, 975-977. | 1.4 | 4 |
| 49 | Main outcomes of an RCT to pilot test reporting and feedback to foster research integrity climates in the VA. AJOB Empirical Bioethics, 2017, 8, 211-219. | 0.8 | 4 |
| 50 | Garnering Support for Complementary and Integrative Health Implementation: A Qualitative Study of VA Healthcare Organization Leaders. Journal of Alternative and Complementary Medicine, 2021, 27, S-81-S-88. | 2.1 | 4 |
| 51 | Understanding barriers to diagnosis in a rare, genetic disease: Delays and errors in diagnosing schwannomatosis. American Journal of Medical Genetics, Part A, 2022, 188, 2672-2683. | 0.7 | 4 |
| 52 | Association between postoperative opioid use and outpatient surgical adverse events. American Journal of Surgery, 2019, 217, 605-612. | 0.9 | 3 |
| 53 | Applying a Model of Teamwork Processes to Emergency Medical Services. Western Journal of Emergency Medicine, 2020, 21, 264-271. | 0.6 | 3 |
| 54 | Development and Validation of an Instrument to Measure Staff Perceptions of Recovery Climate and Culture in Mental Health Programs. Psychiatric Services, 2020, 71, 570-579. | 1.1 | 2 |

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|----|---|-----|-----------|
| 55 | Exploring the Association Between Organizational Culture and Large-Scale Adverse Events: Evidence from the Veterans Health Administration. Joint Commission Journal on Quality and Patient Safety, 2020, 46, 270-281. | 0.4 | 2 |
| 56 | A Multi-site Case Study of Care Coordination Between Primary Care and Specialty Care. Medical Care, 2022, 60, 361-367. | 1.1 | 2 |
| 57 | The Effects of Organization Design and Patient Perceptions of Care on Switching Behavior and Reliance on a Health Care System Across Time. Medical Care Research and Review, 2016, 73, 182-204. | 1.0 | 1 |
| 58 | Commentary on Burns, Nembhard and Shortell, "integrating network theory into the study of integrated healthcare†Revisiting and extending research on structural and processual factors affecting coordination. Social Science and Medicine, 2022, , 115037. | 1.8 | 1 |
| 59 | Industrial–Organizational Psychology Programs Need to Differentiate From Business Schools: One Opportunity in Behavioral Health. Industrial and Organizational Psychology, 2014, 7, 351-355. | 0.5 | O |
| 60 | Limitations to National Policy and Financial Incentives. Medical Care, 2021, 59, 193-194. | 1.1 | 0 |