## Marshall Scott Poole

List of Publications by Year in descending order

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66 papers 11,523 citations

30 h-index 206029 48 g-index

68 all docs

68
docs citations

68 times ranked 4676 citing authors

#	Article	IF	CITATIONS
1	Capturing the Complexity in Advanced Technology Use: Adaptive Structuration Theory. Organization Science, 1994, 5, 121-147.	3.0	2,491
2	Explaining Development and Change in Organizations. Academy of Management Review, 1995, 20, 510-540.	7.4	2,122
3	Explaining Development and Change in Organizations. Academy of Management Review, 1995, 20, 510.	7.4	1,198
4	Using Paradox to Build Management and Organization Theories. Academy of Management Review, 1989, 14, 562-578.	7.4	1,089
5	Using Paradox to Build Management and Organization Theories. Academy of Management Review, 1989, 14, 562.	7.4	885
6	Alternative Approaches for Studying Organizational Change. Organization Studies, 2005, 26, 1377-1404.	3.8	661
7	Using a GDSS to Facilitate Group Consensus: Some Intended and Unintended Consequences. MIS Quarterly: Management Information Systems, 1988, 12, 463.	3.1	381
8	Group decisionâ€making as a structurational process. Quarterly Journal of Speech, 1985, 71, 74-102.	0.1	274
9	Conflict Management in a Computer-Supported Meeting Environment. Management Science, 1991, 37, 926-953.	2.4	179
10	Decision Development in Small Groups IV A Typology of Group Decision Paths. Human Communication Research, 1989, 15, 323-356.	1.9	163
11	Decision development in small groups, III: A multiple sequence model of group decision development $<$ sup $>$ 1 $<$ /sup $>$ . Communication Monographs, 1983, 50, 321-341.	1.9	162
12	Decision development in small groups II: A study of multiple sequences in decision making < sup > 1 < /sup > . Communication Monographs, 1983, 50, 206-232.	1.9	134
13	Decision development in small groups I: A comparison of two models. Communication Monographs, 1981, 48, 1-24.	1.9	131
14	The Effects of Variations in Capabilities of GDSS Designs on Management of Cognitive Conflict in Groups. Information Systems Research, 1992, 3, 224-251.	2.2	130
15	Decision Development in Small Groups V Test of a Contingency Model. Human Communication Research, $1989,15,549-589.$	1.9	98
16	Decision Development in Computer-Assisted Group Decision Making. Human Communication Research, 1995, 22, 90-127.	1.9	97
17	Structuration Theory in Information Systems Research. , 0, , 206-249.		80
18	Group Decision Support Systems and Group Communication. Communication Research, 1993, 20, 176-213.	3.9	71

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19	Interpretive analysis of team use of group technologies. Journal of Organizational Computing and Electronic Commerce, 1993, 3, 1-29.	1.0	65
20	The Structuration of Group Decisions. , 1996, , 114-146.		65
21	A comparison of normative and interactional explanations of group decisionâ€making: Social decision schemes versus valence distributions. Communication Monographs, 1982, 49, 1-19.	1.9	61
22	The Virtual Worlds Exploratorium: Using Large-Scale Data and Computational Techniques for Communication Research. Communication Methods and Measures, 2011, 5, 163-180.	3.0	53
23	Step by step: Capturing the dynamics of work team process through relational event sequences. Journal of Organizational Behavior, 2018, 39, 1163-1181.	2.9	52
24	An illustration of the relational event model to analyze group interaction processes Group Dynamics, 2016, 20, 181-195.	0.7	52
25	The surface of emergence in systems development: agency, institutions, and large-scale information systems. European Journal of Information Systems, 2005, 14, 19-36.	5.5	51
26	The Evolution of Organizational Communication. Journal of Communication, 2008, 58, 679-692.	2.1	47
27	A METHOD FOR ESTABLISHING THE REPRESENTATIONAL VALIDITY OF INTERACTION CODING SYSTEMS: DO WE SEE WHAT THEY SEE?. Human Communication Research, 1981, 8, 26-42.	1.9	46
28	Do we have any theories of group communication?. Communication Studies, 1990, 41, 237-247.	0.7	39
29	INNOVATION IMPLEMENTATION: CONCEPTUALIZATION AND MEASUREMENT IN ORGANIZATIONAL RESEARCH. Research in Organizational Change and Development, 0, , 63-134.	0.8	38
30	A Study of Organizational Reponses to Dilemmas in Interorganizational Emergency Management. Communication Research, 2017, 44, 287-315.	3.9	38
31	An Information-Task Approach to Organizational Communication. Academy of Management Review, 1978, 3, 493-504.	7.4	36
32	Using Computing in Quality Team Meetings: Initial Observations from the IRS–Minnesota Project. Journal of Management Information Systems, 1991, 8, 7-26.	2.1	36
33	Developmental Processes in Group Decision Making. , 1996, , 215-241.		25
34	Generalization in Process Theories of Communication. Communication Methods and Measures, 2007, 1, 181-190.	3.0	24
35	Idea-Generation in Naturally Occurring Contexts Human Communication Research, 2003, 29, 560-591.	1.9	23
36	The Effects of Variations in Gdss Capabilities on Decision-Making Processes in Groups. Small Group Research, 1993, 24, 523-546.	1.8	21

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37	On the Study of Process in Communication Research. Annals of the International Communication Association, 2013, 36, 371-409.	2.8	21
38	Exploring Conflict Management Processes in Jury Deliberations Through Interaction Analysis. Small Group Research, 2010, 41, 408-426.	1.8	20
39	The future is now: calling for a focus on temporal issues in information system research. Industrial Management and Data Systems, 2021, 121, 30-47.	2.2	19
40	Teams and technology Interactions over time. Research on Managing Groups and Teams, 0, , 1-27.	0.6	13
41	Developing Reliable Measures of Privacy Management within Social Networking Sites. , 2010, , .		13
42	Structuration Research on Group Communication. Management Communication Quarterly, 2013, 27, 607-614.	1.0	13
43	Enterprise System Development in Higher Education. Journal of Cases on Information Technology, 2005, 7, 82-101.	0.7	10
44	Critical success factors for context-aware mobile communication systems. International Journal of Mobile Communications, 2009, 7, 290.	0.2	10
45	Team Coordination in Uncertain Environments: The Role of Processual Communication Networks. Human Communication Research, 2020, 46, 385-411.	1.9	9
46	Opposites Attract: Leadership Endorsement as a Function of Interaction Between a Leader and a Foil. Western Journal of Communication, 2009, 73, 227-247.	0.8	8
47	A structurational group decision-making perspective on the commons dilemma: results from an online public goods game. Journal of Applied Communication Research, 2017, 45, 413-428.	0.7	8
48	Tacking Amid Tensions: Using Oscillation to Enable Creativity in Diverse Teams. Journal of Applied Behavioral Science, The, 2022, 58, 5-28.	2.0	8
49	The Structuring of Dyadic Decisions. , 1989, , 216-248.		8
50	Behavior and Hierarchies of Attitudes: A Deterministic Model. , 1980, , 245-271.		7
51	Mathematical Modeling in Communication Research: An Overview. Annals of the International Communication Association, 1981, 5, 159-191.	2.8	3
52	Breaking the isolation of small group communication studies. Communication Studies, 1994, 45, 20-28.	0.7	3
53	Comparing the performance of group detection algorithm in serial and parallel processing environments. , 2012, , .		2
54	SocialMapExplorer., 2013,,.		2

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55	Small group use of communication technologies: a comparison of modality on group outcomes. Communication Research Reports, 2019, 36, 298-308.	1.0	2
56	Virtual Team Identity Construction and Boundary Maintenance. Advances in Human Resources Management and Organizational Development Book Series, 0, , 100-122.	0.2	2
57	Group Decision Making. , 0, , 381-400.		2
58	Group Communication Theory: New Theories and Perspectives. , 2021, , 45-52.		2
59	Coding and Analyzing Multiple Levels. , 0, , 370-386.		1
60	Sequential Synchronization Analysis. Computational Social Sciences, 2017, , 119-144.	0.4	1
61	Group Working Relationships Coding System. , 0, , 467-471.		0
62	Understanding Aggressive and Nonaggressive Individual Behaviors in Massively Multiplayer Online Games., 0,, 43-61.		0
63	Group Communication: A Continued Evolution. , 2021, , 7-24.		0
64	Group Support Systems. , 2003, , 501-507.		0
65	A Process Method Approach to Study the Development of Virtual Research Environments: A Theoretical Framework. , $2017$ , , $1-21$ .		0
66	An Introduction to Computational Social Science for Organizational Communication. Advances in Business Strategy and Competitive Advantage Book Series, 2018, , 184-200.	0.2	0