

# Jean-Louis Denis

## List of Publications by Year in descending order

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89  
papers

4,919  
citations

126858

33  
h-index

98753

67  
g-index

95  
all docs

95  
docs citations

95  
times ranked

4257  
citing authors

#	ARTICLE	IF	CITATIONS
1	Strategizing in pluralistic contexts: Rethinking theoretical frames. <i>Human Relations</i> , 2007, 60, 179-215.	3.8	377
2	Leadership in the Plural. <i>Academy of Management Annals</i> , 2012, 6, 211-283.	5.8	347
3	Knowledge Exchange Processes in Organizations and Policy Arenas: A Narrative Systematic Review of the Literature. <i>Milbank Quarterly</i> , 2010, 88, 444-483.	2.1	317
4	Explaining Diffusion Patterns for Complex Health Care Innovations. <i>Health Care Management Review</i> , 2002, 27, 60-73.	0.6	303
5	Making public health programs last: conceptualizing sustainability. <i>Evaluation and Program Planning</i> , 2004, 27, 121-133.	0.9	266
6	UNDERSTANDING HYBRIDITY IN PUBLIC ORGANIZATIONS. <i>Public Administration</i> , 2015, 93, 273-289.	2.3	217
7	The Dynamics of Collective Leadership and Strategic Change in Pluralistic Organizations. <i>Academy of Management Journal</i> , 2001, 44, 809-837.	4.3	213
8	Leadership and Strategic Change under Ambiguity. <i>Organization Studies</i> , 1996, 17, 673-699.	3.8	193
9	Leadership in the Plural. <i>Academy of Management Annals</i> , 2012, 6, 211-283.	5.8	176
10	Escalating Indecision: Between Reification and Strategic Ambiguity. <i>Organization Science</i> , 2011, 22, 225-244.	3.0	161
11	The Corruption of Managerial Techniques by Organizations. <i>Human Relations</i> , 2002, 55, 537-564.	3.8	158
12	Program sustainability begins with the first events. <i>Evaluation and Program Planning</i> , 2005, 28, 123-137.	0.9	111
13	The sustainability of healthcare innovations: a concept analysis. <i>Journal of Advanced Nursing</i> , 2015, 71, 1484-1498.	1.5	99
14	The power of numbers in strategizing. <i>Strategic Organization</i> , 2006, 4, 349-377.	3.1	93
15	Agency at the Managerial Interface: Public Sector Reform as Institutional Work. <i>Journal of Public Administration Research and Theory</i> , 2016, 26, 259-276.	2.2	93
16	Introducing responsible innovation in health: a policy-oriented framework. <i>Health Research Policy and Systems</i> , 2018, 16, 90.	1.1	88
17	Challenges, solutions and future directions in the evaluation of service innovations in health care and public health. <i>Health Services and Delivery Research</i> , 2016, 4, 1-136.	1.4	83
18	Medical leadership in health care systems: from professional authority to organizational leadership. <i>Public Money and Management</i> , 2011, 31, 355-362.	1.2	69

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19	Becoming A Leader In A Complex Organization. <i>Journal of Management Studies</i> , 2000, 37, 1063-1100.	6.0	67
20	Making Youth Tobacco Control Programs More Ecological: Organizational and Professional Profiles. <i>American Journal of Health Promotion</i> , 2002, 16, 267-279.	0.9	67
21	The unpredictable journeys of spreading, sustaining and scaling healthcare innovations: a scoping review. <i>Health Research Policy and Systems</i> , 2019, 17, 84.	1.1	64
22	Redefining health technology assessment in Canada: Diversification of products and contextualization of findings. <i>International Journal of Technology Assessment in Health Care</i> , 2004, 20, 325-336.	0.2	58
23	Bridging complexity theory and resilience to develop surge capacity in health systems. <i>Journal of Health Organization and Management</i> , 2017, 31, 96-109.	0.6	55
24	Medical doctors in healthcare leadership: theoretical and practical challenges. <i>BMC Health Services Research</i> , 2016, 16, 158.	0.9	53
25	Use of health technology assessment in decision making: Coresponsibility of users and producers?. <i>International Journal of Technology Assessment in Health Care</i> , 2005, 21, 268-275.	0.2	51
26	What Health System Challenges Should Responsible Innovation in Health Address? Insights From an International Scoping Review. <i>International Journal of Health Policy and Management</i> , 2019, 8, 63-75.	0.5	51
27	Identity Struggles in Merging Organizations. <i>Journal of Applied Behavioral Science</i> , The, 2012, 48, 135-167.	2.0	49
28	What do we know about the needs and challenges of health systems? A scoping review of the international literature. <i>BMC Health Services Research</i> , 2017, 17, 636.	0.9	49
29	Providing Value to New Health Technology: The Early Contribution of Entrepreneurs, Investors, and Regulatory Agencies. <i>International Journal of Health Policy and Management</i> , 2017, 6, 509-518.	0.5	49
30	An organizational perspective on the long-term sustainability of a nursing best practice guidelines program: a case study. <i>BMC Health Services Research</i> , 2015, 15, 535.	0.9	48
31	The reciprocal dynamics of organizing and sense-making in the implementation of major public-sector reforms. <i>Canadian Public Administration</i> , 2009, 52, 225-248.	0.4	43
32	Nursing unit leaders' influence on the long-term sustainability of evidence-based practice improvements. <i>Journal of Nursing Management</i> , 2016, 24, 309-318.	1.4	41
33	A unit-level perspective on the long-term sustainability of a nursing best practice guidelines program: An embedded multiple case study. <i>International Journal of Nursing Studies</i> , 2016, 53, 204-218.	2.5	32
34	Bridging competing demands through co-leadership? Potential and limitations. <i>Human Relations</i> , 2020, 73, 464-489.	3.8	32
35	Clinical leaders at the forefront of change in health-care systems: advantages and issues. Lessons learned from the evaluation of the implementation of an integrated oncological services network. <i>Health Services Management Research</i> , 2006, 19, 105-122.	1.0	31
36	Regional planning implementation and its impact on integration of a mental health care network. <i>International Journal of Health Planning and Management</i> , 2002, 17, 315-332.	0.7	30

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37	Implementing Community Based Primary Healthcare for Older Adults with Complex Needs in Quebec, Ontario and New-Zealand: Describing Nine Cases. <i>International Journal of Integrated Care</i> , 2017, 17, 12.	0.1	29
38	Formal strategy in public hospitals. <i>Long Range Planning</i> , 1991, 24, 71-82.	2.9	27
39	Governance Structures and Political Processes in a Public System: Lessons from Quebec. <i>Public Administration</i> , 2004, 82, 627-655.	2.3	27
40	Incorporating Public Health More Closely Into Local Governance of Health Care Delivery: Lessons From the QuÃ©bec Experience. <i>Canadian Journal of Public Health</i> , 2010, 101, 314-317.	1.1	24
41	Health reform requires policy capacity. <i>International Journal of Health Policy and Management</i> , 2015, 4, 265-266.	0.5	24
42	Rhetorics of Efficiency, Fashion and Politics. <i>Management Learning</i> , 2004, 35, 303-320.	1.4	22
43	Structural and Political Models of Analysis of the Introduction of an Innovation in Organizations: The Case of the Change in the Method of Payment of Physicians in Long-Term Care Hospitals. <i>Health Services Management Research</i> , 1991, 4, 94-111.	1.0	21
44	Opening Up Perspectives on Plural Leadership. <i>Industrial and Organizational Psychology</i> , 2012, 5, 403-407.	0.5	21
45	Real Reform Begins Within: An Organizational Approach to Health Care Reform. <i>Journal of Health Politics, Policy and Law</i> , 2012, 37, 633-645.	0.9	21
46	On redesigning public health in QuÃ©bec: lessons learned from the pandemic. <i>Canadian Journal of Public Health</i> , 2020, 111, 912-920.	1.1	18
47	The struggle to implement teaching hospital mergers. <i>Canadian Public Administration</i> , 1999, 42, 285-311.	0.4	16
48	How healthcare organisations can act as institutional entrepreneurs in a context of change. <i>Journal of Health Organization and Management</i> , 2014, 28, 77-95.	0.6	15
49	How do values shape technology design? An exploration of what makes the pursuit of health and wealth legitimate in academic spin-offs. <i>Sociology of Health and Illness</i> , 2014, 36, 738-755.	1.1	15
50	Reforming primary healthcare: from public policy to organizational change. <i>Journal of Health Organization and Management</i> , 2015, 29, 92-110.	0.6	15
51	Explaining the Policy Process Underpinning Public Sector Reform: The Role of Ideas, Institutions, and Timing. <i>Perspectives on Public Management and Governance</i> , 2018, 1, 87-101.	1.0	15
52	Integrating public health into local healthcare governance in quebec: challenges in combining population and organization perspectives. <i>Healthcare Policy</i> , 2009, 4, e159-78.	0.3	14
53	Implementing the ecological approach in tobacco control programs: results of a case study. <i>Evaluation and Program Planning</i> , 2004, 27, 409-421.	0.9	12
54	Integrating Public Health into Local Healthcare Governance in Quebec: Challenges in Combining Population and Organizational Perspectives. <i>Healthcare Policy</i> , 2009, 4, e159-e178.	0.3	12

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55	The Role and Impact of Formal Strategic Planning in Public Hospitals. <i>Health Services Management Research</i> , 1995, 8, 86-110.	1.0	11
56	Understanding Multilevel Governance Processes through Complexity Theory: An Empirical Case Study of the Quebec Health-Care System. <i>International Journal of Public Administration</i> , 2019, 42, 205-217.	1.4	11
57	Leadership and Innovation in Healthcare Governance. , 2015, , 425-440.		11
58	The Reform of the Quebec Health Care System: Potential for Innovation?. <i>Journal of Public Health Policy</i> , 1993, 14, 198.	1.0	10
59	Collaborative governance in the Quebec Cancer Network: a realist evaluation of emerging mechanisms of institutionalization, multi-level governance, and value creation using a longitudinal multiple case study design. <i>BMC Health Services Research</i> , 2019, 19, 752.	0.9	10
60	Analysis of the enablers of capacities to produce primary health care-based reforms in Latin America: a multiple case study. <i>Family Practice</i> , 2016, 33, 207-218.	0.8	9
61	Integration of the Ecological Approach in Tobacco Programs for Youth: A Survey of Canadian Public Health Organizations. <i>Health Promotion Practice</i> , 2002, 3, 397-409.	0.9	7
62	Real Reform in Health Systems: An Introduction. <i>Journal of Health Politics, Policy and Law</i> , 2012, 37, 575-586.	0.9	7
63	A Concurrent Analysis of Three Institutions that Transform Health Technology-Based Ventures: Economic Policy, Capital Investment, and Market Approval. <i>Review of Policy Research</i> , 2017, 34, 636-659.	2.8	7
64	Governance Must Dive Into Organizations to Make a Real Difference Comment on "Governance, Government, and the Search for New Provider Models". <i>International Journal of Health Policy and Management</i> , 2017, 6, 49-51.	0.5	7
65	Health reforms and policy capacity: the Canadian experience. <i>Policy and Society</i> , 0, , .	2.9	7
66	Health Technology Assessment in the Canadian Health Policy Arena. <i>Evaluation</i> , 2008, 14, 295-321.	0.7	6
67	Analyse critique de la littérature scientifique portant sur l'innovation dans le secteur public: bilan et perspectives de recherche prometteuses. <i>Tâches</i> , 0, 19, 1-21.	0.3	6
68	Learning from health system reform trajectories in seven Canadian provinces. <i>Health Economics, Policy and Law</i> , 2020, 16, 1-17.	1.1	6
69	Conclusion. Faut-il changer nos façons de changer?. <i>Gestion: Revue Internationale De Gestion</i> , 2002, Vol. 27, 151-152.	0.0	6
70	Governance, health policy implementation and the added value of regionalization. <i>Healthcare Policy</i> , 2007, 2, 97-114.	0.3	6
71	Why Learning How to Chase Butterflies Matters: A Response to Recent Commentaries. <i>International Journal of Health Policy and Management</i> , 2018, 7, 286-287.	0.5	5
72	Exercer son rôle stratégique dans les organisations pluralistes: le cas des cadres intermédiaires du réseau de la santé. <i>Management International</i> , 2018, 23, 43-55.	0.1	5

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73	Évaluation de la forme des services psychiatriques destinés aux adultes au pavillon Albert-Prévost 1. Sante Mentale Au Quebec, 1999, 24, 90-125.	0.1	4
74	(Mis)taking social responsibility? Implementing welfare state reform by private and non-profit organizations. Public Management Review, 2020, 22, 1739-1759.	3.4	4
75	Control rooms in publicly-funded health systems: Reviving value in healthcare governance. Health Policy, 2021, 125, 768-776.	1.4	4
76	Exploring expectations and assumptions in the public and patient engagement literature: A meta-narrative review. Patient Education and Counseling, 2022, 105, 2683-2692.	1.0	4
77	Determinants of a merger in a publicly-funded health system: A political-economy perspective. International Journal of Health Planning and Management, 1992, 7, 79-101.	0.7	3
78	Conditions d'implantation d'une forme. Institutionnalisation des champs impliqués dans le traitement du sida. Recherches Sociographiques, 2001, 42, 517-541.	0.1	3
79	Process research in healthcare: towards three-dimensional learning. Policy and Politics, 2003, 31, 195-206.	1.4	3
80	What medical specialists like and dislike about health technology assessment reports. Journal of Health Services Research and Policy, 2009, 14, 197-203.	0.8	3
81	Governance and coordination in health care: organic processes and structural capacity. Journal of Health Organization and Management, 2019, 33, 757-763.	0.6	3
82	Strategies to increase physician engagement in acute care settings: a scoping review. Journal of Health Organization and Management, 2019, 33, 902-918.	0.6	3
83	Medical Doctors and Health System Improvement: Synthesis Results and Propositions for Further Research. , 2015, , 88-103.		2
84	Appropriating integrated performance management tools in healthcare: a sociomaterial work story. Journal of Health Organization and Management, 2021, ahead-of-print, .	0.6	2
85	La transformation des services de santé mentale et le rôle des pros. Recherches Sociographiques, 2004, 45, 105-127.	0.1	1
86	Plural Leadership in Health Care Organizations. , 2016, , .		1
87	Collegiality as political work: Professions in today's world of organizations. Journal of Professions and Organization, 2019, , .	0.9	0
88	Comprendre les défis de la gouvernance en contexte pluraliste: le cas du programme VIH en Haïti. , 2011, 8, .	0.4	0
89	Building Transformative Capacities by Expanding the Academic Mission Across the Care Continuum: A Realist Evaluation. Organizational Behaviour in Health Care, 2020, , 317-345.	0.4	0