Jean-Louis Denis

List of Publications by Year
in descending order

89 papers	4,919 citations	126907 33 h-index	98798 67 g-index
95 all docs	95 docs citations	95 times ranked	4257 citing authors

#	Article	IF	Citations
1	Strategizing in pluralistic contexts: Rethinking theoretical frames. Human Relations, 2007, 60, 179-215.	5.4	377
2	Leadership in the Plural. Academy of Management Annals, 2012, 6, 211-283.	9.6	347
3	Knowledge Exchange Processes in Organizations and Policy Arenas: A Narrative Systematic Review of the Literature. Milbank Quarterly, 2010, 88, 444-483.	4.4	317
4	Explaining Diffusion Patterns for Complex Health Care Innovations. Health Care Management Review, 2002, 27, 60-73.	1.4	303
5	Making public health programs last: conceptualizing sustainability. Evaluation and Program Planning, 2004, 27, 121-133.	1.6	266
6	UNDERSTANDING HYBRIDITY IN PUBLIC ORGANIZATIONS. Public Administration, 2015, 93, 273-289.	3.5	217
7	The Dynamics of Collective Leadership and Strategic Change in Pluralistic Organizations. Academy of Management Journal, 2001, 44, 809-837.	6.3	213
8	Leadership and Strategic Change under Ambiguity. Organization Studies, 1996, 17, 673-699.	5.3	193
9	Leadership in the Plural. Academy of Management Annals, 2012, 6, 211-283.	9.6	176
10	Escalating Indecision: Between Reification and Strategic Ambiguity. Organization Science, 2011, 22, 225-244.	4.5	161
11	The Corruption of Managerial Techniques by Organizations. Human Relations, 2002, 55, 537-564.	5.4	158
12	Program sustainability begins with the first events. Evaluation and Program Planning, 2005, 28, 123-137.	1.6	111
13	The sustainability of healthcare innovations: a concept analysis. Journal of Advanced Nursing, 2015, 71, 1484-1498.	3.3	99
14	The power of numbers in strategizing. Strategic Organization, 2006, 4, 349-377.	5.0	93
15	Agency at the Managerial Interface: Public Sector Reform as Institutional Work. Journal of Public Administration Research and Theory, 2016, 26, 259-276.	3.3	93
16	Introducing responsible innovation in health: a policy-oriented framework. Health Research Policy and Systems, 2018, 16, 90.	2.8	88
17	Challenges, solutions and future directions in the evaluation of service innovations in health care and public health. Health Services and Delivery Research, 2016, 4, 1-136.	1.4	83
18	Medical leadership in health care systems: from professional authority to organizational leadership. Public Money and Management, 2011, 31, 355-362.	2.1	69

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19	Becoming A Leader In A Complex Organization. Journal of Management Studies, 2000, 37, 1063-1100.	8.3	67
20	Making Youth Tobacco Control Programs More Ecological: Organizational and Professional Profiles. American Journal of Health Promotion, 2002, 16, 267-279.	1.7	67
21	The unpredictable journeys of spreading, sustaining and scaling healthcare innovations: a scoping review. Health Research Policy and Systems, 2019, 17, 84.	2.8	64
22	Redefining health technology assessment in Canada: Diversification of products and contextualization of findings. International Journal of Technology Assessment in Health Care, 2004, 20, 325-336.	0.5	58
23	Bridging complexity theory and resilience to develop surge capacity in health systems. Journal of Health Organization and Management, 2017, 31, 96-109.	1.3	55
24	Medical doctors in healthcare leadership: theoretical and practical challenges. BMC Health Services Research, 2016, 16, 158.	2.2	53
25	Use of health technology assessment in decision making: Coresponsibility of users and producers?. International Journal of Technology Assessment in Health Care, 2005, 21, 268-275.	0.5	51
26	What Health System Challenges Should Responsible Innovation in Health Address? Insights From an International Scoping Review. International Journal of Health Policy and Management, 2019, 8, 63-75.	0.9	51
27	Identity Struggles in Merging Organizations. Journal of Applied Behavioral Science, The, 2012, 48, 135-167.	3.3	49
28	What do we know about the needs and challenges of health systems? A scoping review of the international literature. BMC Health Services Research, 2017, 17, 636.	2.2	49
29	Providing Value to New Health Technology: The Early Contribution of Entrepreneurs, Investors, and Regulatory Agencies. International Journal of Health Policy and Management, 2017, 6, 509-518.	0.9	49
30	An organizational perspective on the long-term sustainability of a nursing best practice guidelines program: a case study. BMC Health Services Research, 2015, 15, 535.	2.2	48
31	The reciprocal dynamics of organizing and sense–making in the implementation of major public–sector reforms. Canadian Public Administration, 2009, 52, 225-248.	0.9	43
32	Nursing unit leaders' influence on the long-term sustainability of evidence-based practice improvements. Journal of Nursing Management, 2016, 24, 309-318.	3.4	41
33	A unit-level perspective on the long-term sustainability of a nursing best practice guidelines program: An embedded multiple case study. International Journal of Nursing Studies, 2016, 53, 204-218.	5.6	32
34	Bridging competing demands through co-leadership? Potential and limitations. Human Relations, 2020, 73, 464-489.	5.4	32
35	Clinical leaders at the forefront of change in health-care systems: advantages and issues. Lessons learned from the evaluation of the implementation of an integrated oncological services network. Health Services Management Research, 2006, 19, 105-122.	1.7	31
36	Regional planning implementation and its impact on integration of a mental health care network. International Journal of Health Planning and Management, 2002, 17, 315-332.	1.7	30

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37	Implementing Community Based Primary Healthcare for Older Adults with Complex Needs in Quebec, Ontario and New-Zealand: Describing Nine Cases. International Journal of Integrated Care, 2017, 17, 12.	0.2	29
38	Formal strategy in public hospitals. Long Range Planning, 1991, 24, 71-82.	4.9	27
39	Governance Structures and Political Processes in a Public System: Lessons from Quebec. Public Administration, 2004, 82, 627-655.	3.5	27
40	Incorporating Public Health More Closely Into Local Governance of Health Care Delivery: Lessons From the QuÃ©bec Experience. Canadian Journal of Public Health, 2010, 101, 314-317.	2.3	24
41	Health reform requires policy capacity. International Journal of Health Policy and Management, 2015, 4, 265-266.	0.9	24
42	Rhetorics of Efficiency, Fashion and Politics. Management Learning, 2004, 35, 303-320.	2.1	22
43	Structural and Political Models of Analysis of the Introduction of an Innovation in Organizations: The Case of the Change in the Method of Payment of Physicians in Long-Term Care Hospitals. Health Services Management Research, 1991, 4, 94-111.	1.7	21
44	Opening Up Perspectives on Plural Leadership. Industrial and Organizational Psychology, 2012, 5, 403-407.	0.6	21
45	Real Reform Begins Within: An Organizational Approach to Health Care Reform. Journal of Health Politics, Policy and Law, 2012, 37, 633-645.	1.9	21
46	On redesigning public healthÂin QuÃ©bec: lessons learned from the pandemic. Canadian Journal of Public Health, 2020, 111, 912-920.	2.3	18
47	The struggle to implement teachingâ€hospital mergers. Canadian Public Administration, 1999, 42, 285-311.	0.9	16
48	How healthcare organisations can act as institutional entrepreneurs in a context of change. Journal of Health Organization and Management, 2014, 28, 77-95.	1.3	15
49	How do values shape technology design? An exploration of what makes the pursuit of health and wealth legitimate in academic spinâ€offs. Sociology of Health and Illness, 2014, 36, 738-755.	2.1	15
50	Reforming primary healthcare: from public policy to organizational change. Journal of Health Organization and Management, 2015, 29, 92-110.	1.3	15
51	Explaining the Policy Process Underpinning Public Sector Reform: The Role of Ideas, Institutions, and Timing. Perspectives on Public Management and Governance, 2018, 1, 87-101.	1.5	15
52	Integrating public health into local healthcare governance in quebec: challenges in combining population and organization perspectives. Healthcare Policy, 2009, 4, e159-78.	0.6	14
53	Implementing the ecological approach in tobacco control programs: results of a case study. Evaluation and Program Planning, 2004, 27, 409-421.	1.6	12
54	Integrating Public Health into Local Healthcare Governance in Quebec: Challenges in Combining Population and Organizational Perspectives. Healthcare Policy, 2009, 4, e159-e178.	0.6	12

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55	The Role and Impact of Formal Strategic Planning in Public Hospitals. Health Services Management Research, 1995, 8, 86-110.	1.7	11
56	Understanding Multilevel Governance Processes through Complexity Theory: An Empirical Case Study of the Quebec Health-Care System. International Journal of Public Administration, 2019, 42, 205-217.	2.3	11
57	Leadership and Innovation in Healthcare Governance. , 2015, , 425-440.		11
58	The Reform of the Quebec Health Care System: Potential for Innovation?. Journal of Public Health Policy, 1993, 14, 198.	2.0	10
59	Collaborative governance in the Quebec Cancer Network: a realist evaluation of emerging mechanisms of institutionalization, multi-level governance, and value creation using a longitudinal multiple case study design. BMC Health Services Research, 2019, 19, 752.	2.2	10
60	Analysis of the enablers of capacities to produce primary health care-based reforms in Latin America: a multiple case study. Family Practice, 2016, 33, 207-218.	1.9	9
61	Integration of the Ecological Approach in Tobacco Programs for Youth: A Survey of Canadian Public Health Organizations. Health Promotion Practice, 2002, 3, 397-409.	1.6	7
62	Real Reform in Health Systems: An Introduction. Journal of Health Politics, Policy and Law, 2012, 37, 575-586.	1.9	7
63	A Concurrent Analysis of Three Institutions that Transform Health Technologyâ€Based Ventures: Economic Policy, Capital Investment, and Market Approval. Review of Policy Research, 2017, 34, 636-659.	3.9	7
64	Governance Must Dive Into Organizations to Make a Real Difference Comment on "Governance, Government, and the Search for New Provider Models". International Journal of Health Policy and Management, 2017, 6, 49-51.	0.9	7
65	Health reforms and policy capacity: the Canadian experience. Policy and Society, 0, , .	5.6	7
66	Health Technology Assessment in the Canadian Health Policy Arena. Evaluation, 2008, 14, 295-321.	1.8	6
67	Analyse critique de la littÃ©rature scientifique portant sur lâ€™innovation dans le secteur publicÂ : bilan et perspectives de recherche prometteuses. TÃˆÃ©lescope, 0, 19, 1-21.	0.3	6
68	Learning from health system reform trajectories in seven Canadian provinces. Health Economics, Policy and Law, 2020, 16, 1-17.	1.8	6
69	Conclusion. Faut-il changer nos faÃ§ons de changer?. Gestion: Revue Internationale De Gestion, 2002, Vol. 27, 151-152.	0.0	6
70	Governance, health policy implementation and the added value of regionalization. Healthcare Policy, 2007, 2, 97-114.	0.6	6
71	Why Learning How to Chase Butterflies Matters: A Response to Recent Commentaries. International Journal of Health Policy and Management, 2018, 7, 286-287.	0.9	5
72	Exercer son rÃ´le stratÃ©gique dans les organisations pluralistesÂ : le cas des cadres intermÃ©diaires du rÃ©seau de la santÃ©1,2. Management International, 2018, 23, 43-55.	0.1	5

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73	Ã‰valuation de la rÃ©forme des services psychiatriques destinÃ©s aux adultes au pavillon Albert-PrÃ©vost 1. Sante Mentale Au Quebec, 1999, 24, 90-125.	0.1	4
74	(Mis)taking social responsibility? Implementing welfare state reform by private and non-profit organizations. Public Management Review, 2020, 22, 1739-1759.	4.9	4
75	Control rooms in publicly-funded health systems: Reviving value in healthcare governance. Health Policy, 2021, 125, 768-776.	3.0	4
76	Exploring expectations and assumptions in the public and patient engagement literature: A meta-narrative review. Patient Education and Counseling, 2022, 105, 2683-2692.	2.2	4
77	Determinants of a merger in a publicly-funded health system: A political-economy perspective. International Journal of Health Planning and Management, 1992, 7, 79-101.	1.7	3
78	Conditions d'implantation d'une rÃ©forme. Institutionnalisation des champs impliquÃ©s dans le traitement du sida. Recherches Sociographiques, 2001, 42, 517-541.	0.1	3
79	Process research in healthcare: towards three-dimensional learning. Policy and Politics, 2003, 31, 195-206.	2.4	3
80	What medical specialists like and dislike about health technology assessment reports. Journal of Health Services Research and Policy, 2009, 14, 197-203.	1.7	3
81	Governance and coordination in health care: organic processes and structural capacity. Journal of Health Organization and Management, 2019, 33, 757-763.	1.3	3
82	Strategies to increase physician engagement in acute care settings: a scoping review. Journal of Health Organization and Management, 2019, 33, 902-918.	1.3	3
83	Medical Doctors and Health System Improvement: Synthesis Results and Propositions for Further Research. , 2015, , 88-103.		2
84	Appropriating integrated performance management tools in healthcare: a sociomaterial work story. Journal of Health Organization and Management, 2021, ahead-of-print, .	1.3	2
85	La transformation des services de santÃ© mentale et le rÃ´le des pros. Recherches Sociographiques, 2004, 45, 105-127.	0.1	1
86	Plural Leadership in Health Care Organizations. , 2016, , .		1
87	Collegiality as political work: Professions in todayâ€™s world of organizations. Journal of Professions and Organization, 2019, , .	1.5	0
88	Comprendre les dÃ©fis de la gouvernance en contexte pluralisteÂ: le cas du programme VIH en HaÃ¯ti. , 2011, 8, .	0.4	0
89	Building Transformative Capacities by Expanding the Academic Mission Across the Care Continuum: A Realist Evaluation. Organizational Behaviour in Health Care, 2020, , 317-345.	0.4	0